# WILLIAM RAINEY HAR PER COLLEGE Algonquin \& Roselle Roads Palatine, Illinois 60067 

## AGENDA

September 26, 1968
I. Call to Order
II. Roll Call
III. Approval of Minutes
IV. Approval of Disbursements
A. Construction Payouts
B. Bills Payable
C. Payroll, September 1-15, 1968
D. Estimated Payroll, September 16-October 15, 1968
V. Communications
VI. Unfinished Business
VII. New Business
A. Discussion: Organizational Chart (Final Draft to be hand carried)
B. Report \& Discussion: Leveling \& Grading Southwest Corner Exhibit A
C. Discussion \& Recommendation: Change Board Meeting Date of October 24
VIII. President's Report
A. Monthly Construction Report
B. Report on North Central Examination
C. Report on Metropolitan Sanitary Sewer District
D. Fall Enrollment Report
IX. Adjournment

BOARD OF TRUSTEES

Dear Trustee:
Enclosed is the Agenda and supporting information for the regularly scheduled Board meeting to be held Thursday, September 26, 1968, 1200 West Algonquin Road, Palatine, Illinois, 8:00 pom.

The approval of disbursements, Construction Payouts, Bills Payable Payroll, will be mailed to you separately on Monday September 23.

I shall look forward to seeing you on Thursday, eight o'clock in the evening.

Sincerely,
Haber 6 . Tate.
Robert E. Lahti
President

REL: rb
enclosures

# WILLIAM RAINEY HARPER COLLEGE BOARD OF JUNIOR COLLEGE DISTRICT 512 COUNTIES OF COOK, KANE, LAKE, AND MCHENRY, STATE OF ILLINOIS 

Minutes of the Regular Board Meeting of Thursday, September 26, 1968
CALL TO ORDER: The regular meeting of the Board of Junior College District No. 512 was called to order at 8:05 p.m., September 26, 1968, at the Harper College Data Processing Center, 1200 West Algonquin Road, Palatine, Illinois, by Chairman Johnson.

ROLL CALL:

MINUTES:

## DISBURSEMENTS:

Construction
Payouts

Bills Payable
Present: Members John Haas, James Hamill, John Kuranz, Richard Johnson, and Jessalyn Nicklas

Absent: Members Milton Hansen and Roy Hutchings
Also present: Dr. Robert E. Lahti, Kenneth Andeen, John Birkholz, James Harvey, William Mann, Roger Mussell, Robert Powell, Donn Stansbury, John Upton, Frank Vandever, and George Voegel, Harper College; Frank Hines, Board Attorney; Ralph P. Klatt, Des Plaines "Suburban Times;" Merrill Sanders, Day Publications.

Member Haas moved, and Member Kuranz seconded the motion, to approve the minutes of the regular Board meeting of September 12, 1968, as distributed. Motion unanimously carried.

None

Member Hamill moved and Member Haas seconded the motion to approve for payment the bills payable as of Sept. 26, 1968, as follows:

Educational Fund
Building Fund
Site and Construction Fund
Auxiliary Fund
\$ 32,485.04
17.291.57
62.738.75

25,737.87
$\$ 138,253.23$

Upon roll call, the vote was as follows:
Ayes: Members Haas, Hamill, Kuranz, Johnson, and Nicklas

Nays: None

DISBURSEMENTS:
(Cont.)
Payrolls

Member Hamill moved and Member Haas seconded the motion to approve for payment the payroll of September 1 through 15, 1968, in the amount of $\$ 66,349.32$, and the estimated payroll of September 16 through October l5, 1968, in the amount of $\$ 215,000.00$.

Upon roll call, the vote was as follows:
Ayes: Members Haas, Hamill, Kuranz, Johnson, and Nicklas

Nays: None
Chairman Johnson read a letter to the Board from Mr. Alan Gage of Barrington. Mr. Gage complimented the Board on the superb job they have done "under novel and trying circumstances." He asked that his name be removed from the mailing lists as, due to a change in employment, he was moving out of the district. The Board expressed their appreciation for Mr. Gage's letter.

Member Hansen entered the meeting at 8:12 p.m.

Chairman Johnson read a letter from Mr. Frank Hines, Board Attorney, regarding open meetings. Chairman Johnson asked Mr. Hines to comment on the letter. Mr . Hines stated this was a more liberal approach to the idea of executive sessions or non-public meetings-that the law does not apply to gatherings where no final action takes place. After discussion, the Board agreed this more liberal interpretation would be helpful in cases where emergency meetings are needed.

None
BUSINESS:

NEW BUSINESS: Organization Chart

Dr. Lahti presented to the Board the current organization chart reflecting the formal organization as it now stands. Also included were lists of the full-time back-up staff. Dr. Lahti explained various positions and to whom they were responsible. He pointed out that a Director of Institutional Research has still not been found; also, that in a month or so the position of Ass't. Dean of Continuing Education and Transfer Programs would probably be split into two positions. A discussion followed on the office of the Dean of Instruction and the functions of the people reporting to him.

NEW BUSINESS:
(Cont.)
Leveling and Grading Southwest Corner of Campus

Dr. Lahti discussed the cost estimate prepared by the architects for grading the southwest corner of the site where the proposed athletic fields will be. He asked the Board for the authority to proceed with the development of this project. The Board expressed concern at the high cost estimated and also questioned the fact that no drainage was being provided for the athletic fields. After a lengthy discussion, the Board agreed it would hamper the physical education department not to have this area but stated they wanted to be sure proper drainage would be provided. Dr. Lahti stated the architects would study this problem, but that according to the architects before they can get a better estimate they will have to survey and spec it. Dr. Lahti also pointed out that three items would be deleted from the estimate--grade, roll and compact site fill, fine grading, and seeding and fertilizing-as these projects could be done in the spring with college equipment. Chairman Johnson asked Dr. Lahti to express the Board's opinions to the architect and to have them develop this project so they can provide better estimates.

Change of Board Meeting Dates

Because of conflicts with fall professional conferences, Dr. Lahti requested the Board consider changing the regular meeting dates in October. The Board agreed to change the October 10 meeting date to Tuesday, October 15, and the October 24 meeting date to Tuesday, October 29.

Dr. Lahti called attention to the Special Conference for College and University Trustees and Regents, sponsored by the American Association of Governing Boards, in Denver on October 8 and 9. He pointed out the significance of the topics to be discussed at this conference and suggested the possibility of the Board Attorney attending this conference with a Board member or two. Mr. Hines stated he would be able to attend. Chairman Johnson asked for volunteers from the Board members. Mrs. Nicklas stated she would be interested and would check to see if she could attend.

The Board discussed the membership material, provided by Dr. Lahti, on the American Association of Governing Boards.

NEW BUSINESS:
(Cont.)
Other

Member Hamill moved, and Member Nicklas seconded the motion, that the Board of Trustees join the Association of Governing Boards, authorizing Dr. Lahti to fill out the application and submit it.

Upon roll call, the vote was as follows:
Ayes: Members Haas, Hamill, Hansen, Kuranz, Johnson and Nicklas

Nays: None
Dr. Lahti informed the Board that Richard S. Lang, Instructor, had resigned from the staff on the Friday preceding the opening of classes. Dr. Lahti asked the Board to approve the resignation. The Board expressed concern over the circumstances of this resignation and the ethics of an institution that engaged in recruitment practices at this late date. Dr. Lahti reported that Mr. Lang had been informed his personnel file would indicate that he had been negligent in his responsibility to the college.

Member Kuranz moved and Member Hamill seconded the motion that:

Whereas following employment by this Board, Richard S. Lang did secure other employment and thereafter submitted his resignation to this Board, and

Whereas this Board has reviewed the circumstances of said employment, and is of the opinion that termination of employment of Richard S. Lang would be desirable and advantageous to the college district,

It is hereby resolved that the resignation submitted by Richard S. Lang be and hereby is accepted and that his employment contract be canceled and rescinded.

Motion unanimously carried.

A questionnaire from the American Association of Junior Colleges concerning the involvement of governing boards in workshops and conferences had been distributed to Board members. Dr. Lahti asked the Board for their opinions on the various questions presented. After discussion, Dr. Lahti indicated he would return the questionnaire expressing the views of the Board.

Minutes of the Regular Board Meeting of September 26, 1968

NEW BUSINESS:
Other (Cont.)

Recommendation of Staff

PRESIDENT'S REPORT: Construction
Report

Report on North Central Examination

Report on
Metropolitan Sanitary Sewer District

Dr. Lahti indicated he would make dinner and motel reservations for the Board members at the IACJC Conference on October 24, 25, and 26, at Rockford, for the times they specified.

Mr. Powell discussed the contract for Jacqueline Urbanski, Instructor in English, who had worked for the college previously. The administration recommended Miss Urbanski be rehired as an instructor at \$8400.00, starting on September 16, 1968. Dr. Lahti recommended this salary be modified, in fairness to other faculty, to reflect one week less employment.

Member Hamill moved and Member Hansen seconded the motion to approve the rehiring of Jacqueline Urbanski, Instructor, as of September 16, 1968, at a salary of $\$ 8400$, less one week's salary.

Mr. Mann discussed the construction report, pointing out that the project is about 15 days behind schedule. Approximately six days were lost because of rain. Mr . Mann discussed the various phases of work going on, stating that the math and science building was really behind schedule. However, he stated a crash program had been put through the CPM, and they are working Saturdays in order to try and catch this building up to the rest of the project.

Dr. Lahti reported on the diognostic examination to be administered by the North Central Association some time in November. He stated this is preliminary to being a candidate for accreditation, and that this is a very stringent examination and means a lot to the college.

Member Hansen reported that Chairman Johnson and he, together with Dr. Lahti and Mr. Mann, had attended a meeting of the Metropolitan Sanitary Sewer District Board, in reference to the college sewer project. He stated there was a good possibility of this being approved at their next meeting. Chairman Johnson added that Representative Eugenia Chapman had been very helpful.

Dr. Lahti reported he would again contact the state representatives. He stated he had communicated with Mr. Bacon, thanking him for his support and informing him that the college would be happy to give him any assistance they could and that they would attend the next meeting.

PRESIDENT'S REPORT (Cont.) Fall
Enrollment Report

Mr. Stansbury reported that the official enrollment count had not been received from the data center. He stated that enrollment exceeded all expectations with an unofficial head count of 3825 , an average load of 9.8 hours, and an FTE of 2497.

Dr. Andeen gave an unofficial report on class sizes, number of sections, dimensions of the divisions, and enrollment in the career programs.

Dr. Harvey reported that due to the large enrollment his area was understaffed, being short two full-time counselors. He stated the big problem would be academic advising for the next semester, and that with this shortage they would have to lean more heavily on faculty. Dr. Harvey reported there has been an excellent relationship between the faculty and counselors. However, he stated this situation will need consideration.

Dr. Andeen discussed the number of teaching faculty--full-time and part-time, and the future enrollment projections prepared by Mr. Upton. He informed the press the break-down on enrollment would probably be available within a week.

Member Hamill stated he felt the college should impress Gerald Smith with the fact that they are outstripping down-state campuses in enrollment.

Chairman Johnson reminded the Board that they had indicated at the last Board meeting that they wanted to meet in executive session after this Board meeting in order to review the president's performance and salary.

At 10:20 p.m. Member Haas moved, and Member Nicklas seconded the motion, the meeting be adjourned to October 15, 1968, at 8:00 p.m., at the Data Processing Center, 1200 West Algonquin Road, Palatine, Illinois. Motion unanimously carried.


# WILLIAM RAINEY HARPER COLLEGE DISTRICT NO. 512 

## PALATINE, ILLINOIS 60067

## BILLS FOR APPROVAL

 SEPTEMBER 26, 1968| BILLS PAYABLE |  | PAGES |
| :---: | :---: | :---: |
| Educational Fund | \$32,485.04 | 4 |
| Building Fund | \$17,291.57 | 2 |
| Site \& Construction Fund | \$62,738.75 | 1 |
| Auxiliary Fund | $\begin{array}{r} \$ 25,737.87 \\ \$ 138,253.32 \end{array}$ | 3 |
| PAYROLLS |  |  |
| $\begin{aligned} & \text { Payroll, September } 1-15 \text {, } \\ & 1968 \end{aligned}$ | \$66,349. 32 | 5 |
| Estimated Payroll, September 16 - October 15, 1968 | \$215,000.00 |  |


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WILLIAM RAINEY RPER COLLEGE

## PALATINE，ILLINOIS 60067

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## PAYEE

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Charles Bruning Co，
Karnes Music Co．
Carolina Biological Supply Cenco Instruments Co．
Cenco Instruments Co．
Fisher Scient ific Co．
General Biological Inc．
Metropolitan Electrical Supply National League for Nursing
Sargent－Welch Scientific
Wards Natural Science Establishment
Welch Scientific Co．
Lakeview Rubber Stamp Co．
Universal Stationers
Mr．Paul Biernat
K and K Koffee Service
Easy Travel Service
Allen－Wales Adding Machine Agency
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Library Equipment
Library Equipment Computer Rental - \$8,543.40
Other Rental - 207.00 Other Rental $\quad 207.00$
Maintenance \& Supplies $-\$ 47.76$
Model Change - 127.38 Other Rental $\quad 207.00$
Maintenance \& Supplies $-\$ 47.76$
Model Change - 127.38 Contractual Services Office Supplies Office Supplies sə!ाddns əo!ృO Grade Reporting Forms Institutional Membership Institutional Membership Meeting Expense - Orientation Program Expense Travel - R. Lahti, R. Smith Travel - R. Lahti Duplicating Machine Maintenance - October, Printing \& Duplicating Supplies Library Equipment Computer Rental - \$8,543. 40 Travel - R Lahti R. Smith


University of Southern California
Wolverine Sports Supply Wolverine Sports Supply American Chemical Society Bro-Dart Inc. Baker \& Taylor Co.

Students Store, U. C. L. A. University of Chicago Press Keuffel \& Esser Co.

Johnson Reprint Co.
A. C. McClurg \& Co.

Music Educators National Conference National Geographic Society Northwestern University

## International Business Machines Corp.

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PAYEE
Paddock Publications Capital Discount Co. Merchants Cash Register Co Langer Printing Co . Schiele-Faierson Co. St. Viator High School John H. Upton Rao Anna Marie Bazik John Muchmore Mart in J. Ryan M. June Stevens Rose Trunk H. R. Bowman, M. D.
Greg Franklin
W. L. Greville, M. D. H. R. Bowman, M. D.
Greg Franklin
W. L. Greville, M. D. Carl R. Hines, M. D. Thomas Holland Kenneth Jauch Donald Quinlan, M. D. Renie Remelski Dan J. Richardson Eileen Saum E. S. Stephenson, M. D. Amundsen-Mayfair College College of Du Page Champion Products Inc. Cunningham-Reilly Inc. School Health Supply

Prudential Insurance Co.


FROM: BOARD OF TRUSTEES
The above listed checks number 8818 to 8915 are hereby authorized for payment.

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WILLIAM RAIN HARPER COLLEGE DISTRICT NO. 512
PALATINE, ILLINOIS 60
Palatine, illinois 60067
BUILDING FUND EXPENDITURES -- SEPTEMBER 26,1968
$\begin{array}{r}\text { CHECK } \\ \text { NUMBER } \\ \hline\end{array}$










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# WILLIAM RAINEY HARPER COLLEGE <br> DISTRICT NO. 512 <br> PALATINE, ILLINOIS 60067 

## TO:

TREASURER
FROM: BOARD OF TRUSTEES
$\begin{array}{ll}\text { SUBJECT: } & \text { Approval of Estimated Payroll Expenditures } \\ & \text { September } 16 \text { to October } 15,1968 .\end{array}$

The following estimated Payrolls in the amount of $\$ 215,000.00$ are hereby authorized for payment.

SEPTEMBER $16-30,1968$
Regular Payroll \$ 95,000.00 $\dagger$
OCTOBER 1 - 15, 1968
Regular Payroll
$120,000.00 \ddagger$
\$215,000.00

DATE OF APPROVAL: SEPTEMBER 26, 1968

$\dagger$ Includes compensation for new faculty and staff.
$\ddagger$ Includes compensation for part-time faculty.


COUNSELC


COUNSELORS

## LEGEND

Staff Responsibility
Authority and Line Responsibility

| Bartos, Michael | ENGLISH |
| :--- | :--- |
| Callin, Diane | ENGLISH |
| Davis, John | SPALISH |
| DeSai, Rupin | ENGLISH |
| Meier, Henry | GERMAN |
| Muchmore, John | SPEECH |
| Powell, Robert | ENGLISH |
| Roepken, Henry | JOURNALISM |
| Roloff, Joan | ENGLISH |
| Ryan, Martin | ENGLISH |
| Sanderson, Irene | FRENCH |
| Savin, Janet | ENGLISH |
| Smith, Frank | ENGLISH |
| Swanson, Marilyn | ENGLISH |
| Stevens, June | ENGLISH |
|  | (RUSSian) |
| Stewart, Craig | ENGLISH |
| Tierney, Gilbert | ENGISISH |
| Tysl,Robert | ENGLISH |

DIVISION OF SCIENCE AND MATHEMATICS

Andrusko, Nadia
Bauer, Joseph
Clouser, Joseph
Collister, Larry
DePalma, Ray
Edwards, Mary
Enbysk, Dr. Betty
Flanigan, John
Goldsmith, Haline
Heinly, Miss Joanne
Juergensmeyer, Dr. Betty
Lytle, Jean
Miller, William H.
Neu, Susan
Shaver, Miss Marilyn
Siedband, Jordan
Thompson, John
Vandever, D:. Frank
wachlin, Donovan
McCabe, Tom

NURSING
CHEMISTRY
CHEMISTRY-Chem. Tech. MATHEMATICS
BIO-PHYSICAL SCIENCE (Anatomy)
DENTAL HYGIENE
GEOLOGY-PHY. SCIENCE MATHEMATICS
NURS ING
NURSING, Coordinator
BIOLOGY
NURSING
BOTANY - BIOLOGY
NURSING
NURSING
PHYSICS - MATHEMATICS
BIOLOGY
DEMTAL HYGIENE
MICROBIOLOGY - BIOLOGY
MATHEMATICS

Carroll, Michael
Collins, Donald Cunningham, Harold
Heisler, James
Mussell, Roger Punkay, William Thornhill, Robert Yohanan, Joseph

MECHANICAL DESIGN
FACILITIES PLANNER
CAREER PROGRAM
NUMERICAL CONTROL
ENGINEERING
ENGINEERING
NUMERICAL CONTROL ARCHITECTURE

## DIVISION OF FINE ARTS AND PHYSICAL EDUCATION

| Bessemer, Ronald | PHYSICAL EDUCATION |
| :--- | :--- |
| Bolt, Martha | PHYSICAL EDUCATION |
| Franklin, Stefen | Philosophy |
| Gelch, John | PHYSICAL EDUCATION |
| Kearns, Roay | PHYSICAL EDUCATION |
| Knudsen, John | ART |
| Lockwood, Dr. H. | HUMANITIES |
| Makas, Dr. G. T. | MUSIC |
| Nolan, Robert | PHYSICAL EDUCATION |
| Foust, William |  |
| Tillotson, Joseph | MUSIC |

## DIVISION OF BUSINESS \& SOCIAL SCIENCES

De Geeter, Darrel
Lang, Richard
Schlagel, Richard
Singleman, Jay
Cohen, Daniel
Kalish, Edward
Hook, Lester N.
Miller, William
King, Sherwin
Oliver, Frank
Ostrowski, Michael
Stewart, Ronald
Wild, Richard
Falk, Charles
Friedland, Dana K.
Phillips, Alice
Rugg, Mary Ellen
Richardson, Daniel
Trunk, Rose
Zilkowski, Robert

DATA PROCESSING (Business)
DATA PROCESSING
BUSINESS
BUSINESS
PSYCHOLOGY
SOCIAL SCIENCE
HISTORY
SOCIAL SCIENCE
SOCIAL SCIENCE
SOCIAL SCIENCE
PSYCHOLOGY
SOCIAL SCIENCE
LAW ENFORCEMENT
BUSINESS
BUSINESS
BUSINESS
BUSINESS
BUSINESS
BUSINESS
BUSINESS

EXHIBIT A


13 September 68

Mr. William J. Mann, Dean of Business, Wm. Rainey Harper College, 1200 West Algonquin Rd., Palatine, Ill. 60067

cc: Dr. Robert Lati<br>Mr. Don Collins<br>Mr. Bob Fridstein

## RE: GRADING SITE AT SOUTHWEST CORNER

BILL, I am listing below our estimate of costs for preparing twenty acres in the southwest corner of the site for playfields. at 6 percent of $\$ 77,000$, this would mean our fee would be $\$ 4,620$ FOR THIS WORK.


The estimate assumes a need to relocate or move an average of one foot elevation across the entire area. This is our best judgement at this time -- it could go up or down after our specific grading design. OUR WORK COULD be finished in approximately one month, after the notice to proceed, and the contractors time should take from four to six weeks. A separate letter on specific track and FIELD IMPROVEMENTS WILL FOLLOW.

Best regards.


Louis E. Finlay A.l.P. Associate Partner

MEMO TO TRUSTEES
From: Robert E. Lahti, President

## Subject: October Board Meeting Dates

Because October is a month when a large number of fall professional conferences are held, we find two significant conferences conflicting with our regular meeting dates.

The first conflict is the Annual American Council on Education Conference, to be held in Denver. October 9, l0, ll. This is considered to be one of the top professional conferences of the year and is one which holds special interest for me. In addition, the Board of Directors of GT-70, have scheduled a Board meeting in conjunction with this conference.

The second conflict falls on October 24, which is the first day of our IACJC Conference in Rockford, and is also the week of the American Business Officials Conference.

With the se conflicts in mind, I would recommend we change our October meeting dates to Thursday, October 17, and Thursday October 31.

H. General description of overall progress including details as to factors contributing to failure to meet construction schedule.
Project is about 15 days behind schedule, some buildings being ahead and others slightly behind schedule. Progress very good. Weather - generally good - some rain.

Unit A - Approximately 45\% complete.
Unit B - Approximately $70 \%$ complete.
Unit C - Approximately 68\% complete.
Unit D - Approximately 23\% complete.
Unit E - Approximately $12 \%$ complete.
Unit F - Approximately $45 \%$ complete.
I. Briefly describe corrective actions by the contractor (s) to correct discrepancies noted in your last report. If corrective action not taken, give explanation.

CPM Schedule being evaluated to possibly "crash" certain portions of the work in order to get back on construction schedule.
J. Briefly describe work being performed at time of visit. (9/10/68)

Pouring concrete slabs, walls and structure on $A, D, E, a n d$ F. Masonry $90 \%$ complete on exterior of "C", started on "A". M \& E trades working in all buildings and on site work. First layer of black top paving $75 \%$ complete on all parking lots. Boilers being piped.

9/10/68
Date


1. This form, is to be completed in original and two copies. The original and one copy shall be forwarded to the OE District Engineer.
2. If additional space is required to complete information or to furnish comments, attach additional sheets.

# MEMO TO TRUSTEES 

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With these conflicts in mind, I would recommend we change our October meeting dates to Thursday, October 17, and Thursday October 31.

MEmbers
FRANK F. FOWLE, CHAIRMAN
JOHN K. COX. VICE-CHAIRMAN
JamEs A. BRALLEY
WILLARD A. BROWN TATE OF ILLINOIS RICHARD G. BROWNE LEE O. DAWSON MRS. CARNEY KAHN ray page
M解, PATRJCK 日. HRE ECOTT
844 ILEA PARK PLACE SPRINGFIELD. ILLINOIS 62706


ILLINOIS JUNIOR COLLEGE BOARD

September $1 i c, 19 C ̈$

GERALD W. SMITH EXECUTIVE SECRETARY

AssOCIATE BECRETARIES:
L. EVERETT EELOTE
G. ROBERT DARNEl ALBERT H. MARTIN JAMES ©. APENCER

# RECEIVED 

SER 19
1968
Office of the President

To: Illinois Public Junior College Districts

From: Gerald W. Smith, Executive Secretary

Enclosed herewith is a copy of House Resolution No. 424 adopted by the Illinois House of Representatives on July 24, 1968. The resolution was directed to the Illinois Junior College Board for duplication and distribution to all Illinois Public Junior Colleges.

The State Board at its regular meeting on September 13, 1968, received the petition and directed that it be distributed.

Sincerely,


## House Resolution No. 424

Offered by Messra. P. W. Collins, Houde, Bart and J. J. Wolf

WHEREAS, many of our citizens have given their lives for their country and our State in the Viet Nam conflict and they should be memorialized; and

WHEREAS, the growth of public junior colleges throughout this State affords an appropriate means for honoring the memory of these deceased veterans; therefore, be it

RESOLVED, by the House of Representatives of the Seventy-fifth General Assembly of the State of Illinois, that junior college districts now in existence or in the process of organizing be advised that it is the sense of this House that it is highly desirable and appropriate that new junior college buildings or new junior colleges or both be named for deceased veterans of the Viet Nam conflict, and that a suitable copy of this resolution be sent by the Office of the Secretary of State to the Illinois Junior College Board for duplication and distribution to all such junior college districts throughout the State.

Adopted by the House, July 24, 1968.


Speaker of the House



## BOARD OF TRUSTEES

Attached is the information you requested from the Association of Governing Boards of Universities and Colleges, for membership, participation, dues, etc.

After reviewing, you feel this should be discussed at our September 26th Board meeting, I would be prepared to follow your recommendation.

Sincerely,
Rabul6. Data
Robert E. Lahti
President

## Headquarters

The national office of the Association of Governing Boards was established in Washington in the summer of 1964 to facilitate the expanded program of the Association.
The Association is a Constituent Member of the American Council on Education and maintains close liaison with this and other national organizations serving higher education.

## EXECUTIVE COMMITTEE

## President

JOHN J. BUDDS
University of Connecticut

> President-Elect

ARTHUR B. SCHELLENBERG
Arixona Board of Regents
Secretary-Treasurer
CHARLES D. LOCKETT
University of Tennessee
Vice-President
MARTIN V. BROWN, M.D. Southem lllinois University

Vice-President
EDWIN S. HEWITT
Grinnell Colloge
Vice-President
EUGENE B. POWER
St. John's Carleton Collegersity (Minnesota)
JAMES A. FISCHER, C.M.V.
DePaul University
CHARLES D. GELATT
University of Wisconsin
MRS. SAMUEL S. JOHNSON
Board of Higher Education in Oregon
JACK S. JOSEY
University of Texas
JAMES M. MITCHELL
The George Washington University
MRS. HENRY B. OWEN
Washington State University
WELIINGTON POWELL
Colgate University
FRANCIS M. WHEAT
Pomona College
Consultants
ARTHUR S. ADAMS
Former President, American Council on Education
THEODORE A. DISTLER
President-Emeritus, Association of American Colleges
ALGO D. HENDERSON
University of California, Berkeley

## Executive Vice-President

J. L. ZWINGLE

[^1]
## Purpose and Services . . .

Principal aims of the Association are-
to provide a means by which members of governing boards of universities and colleges may exchange ideas
to promote and encourage wise policies of university and college administration
to represent its members where such representation is useful
to supply publications pertinent to the interests of governing boards

The Association is a clearing house for its members and others in the field of higher education. It supplies information of value to the new and the experienced trustee.

## Meetings and Conferences . . .

Of particular value to the trustee or regent are the programs of the Association's Annual Meeting and regional conferences. These meetings are the only occasions when officials and members of governing boards across the nation have an opportunity to meet and exchange views on matters of current and common interest. New trustees in particular receive valuable orientation at A G B meetings.

As an indication of the scope of the Association's interests, following is a list of recent topics on A G B programs:

Crittcal Issues in Higher Education<br>The Outlook for the Liberal Arts<br>Student Discontent<br>Coordination in Higher Education<br>A Nationwide Policy for Education<br>The Outlook for the Libfral Arts<br>The Nature of the Academic Community<br>Financing Higher Education

## Membership . . .

Originally limited to public or tax-supported institutions, the membership was in 1963 extended to include all types of colleges and universities, public and private. More than 3,000 officers and members of governing boards responsible for about 300 campuses are affiliated with the Association, as are a small number of organizations as Associates.

As the Association grows, the membership is becoming fully representative of all colleges and universities, and the Association is playing a role of greater service to higher education.

## Publications . . .

The Association publishes for its members a monthly pocket-size journal, $A$ G B Reports. featuring commentary and materials of special interest to trustees. A sampling of recent issues follows -

Academia-Particularly the Liberal Arts College Richard T. Frost
Community, Consensus and Conflict John W. Gustad

Coordination of Higher Education James L. Miller, Jr.

Professors, Presidents, and Trustees W. H. Cowley

A Proposal for Faculty Forums Walter Kaufmann
State Planning for Higher Education John D. Millett

Teaching, Publishing and Perishing Peter N. Stearns

The Role of the Governing Board Algo D. Henderson

The Role of Students in Governing the University John R. McDonough

1969 ANNUAL MEETING
April 20-22
Host: University of Missouri Columbia, Mo.

# BY-LAWS OF ASSOCIATION OF GOVERNING BOARDS <br> OF UNIVERSITIES AND COLLEGES 

ARTICLE I - DUES

The annual dues for membership in this Association shall be based on the number of full-time equivalent students registered in each institution governed by a member board for the regular school year. The annual membership dues shall be as follows:

Total opening (preceding Fall) enrollment of full-time equivalent students.

Full-time Equivalent
Student Registration:

| Not Less Than | Nor More Than | Annual Dues |
| :---: | :---: | :---: |
| 1 | 1,999 | 150.00 |
| 2,000 | 2,999 | 175.00 |
| 3,000 | 3,999 | 210.00 |
| 4,000 | 4,999 | 245.00 |
| 5,000 | 5,999 | 280.00 |
| 6,000 | 6,999 | 315.00 |
| 7,000 | 7,999 | 350.00 |
| 8,000 | 8,999 | 385.00 |
| 9,000 | 9,999 | 420.00 |
| 10,000 | 11,999 | 455.00 |
| 12,000 | 13,999 | 490.00 |
| 14,000 | 15,999 | 525.00 |
| 16,000 | 17,999 | 560.00 |
| 18,000 | 19,999 | 595.00 |
| 20,000 | 21,999 | 630.00 |
| 22,000 | 23,999 | 665.00 |
| 24,000 | and over |  |
| Associate Member |  | 1400.00 (Max.) |

Dues shall be payable on the calendar year basis upon receipt of claim voucher each year (voucher to be mailed from Executive Office by April 1). New members admitted to membership after July 1 in any year shall pay for said year one-half of the dues herein pror vided.

## ARTICLE II - DUTIES OF OFFICERS

(a) President - The President shall preside at all meetings, appoint all necessary committee chairmen and membership with the approval of the Executive Committee, be the official spokesman for the Association, and perform all other functions normally the responsibility of a President.
(b) President-Elect - The President-Elect shall, in the absence, death, or inability to serve, perform all the duties and responsibilities of the President.
(c) Vice Presidents - The duties of Vice Presidents shall be the specific duties assigned to them by the President.
(d) Secretary-Treasurer - The Secretary-Treasurer shall be responsible for the auditing, safeguarding and budgeting of funds of the Association. In addition he shall record the minutes reflecting the activities and decisions of the Executive Committee and keep and maintain other necessary records.

ARTICLE III - TERM OF OFFICE
All officers, except Directors whose terms shall be for two years, shall be for a period of one year. This term shall commence with the firist day following the close of the Annual Meeting of the Association and terminate with the close of business on the final day of the Annual Meeting.

## ARTICLE IV - NOMINATIONS FOR OFFICERS

The President shall appoint a Nominating Committee composed of a representative of each of five member boards. This Nominating Comittee shall nominate one or more persons for each of the offices with the following exception:

A person who has been elected as President-Elect shall be nominated by the Nominating Committee for the office of President without opposition.

The report of the Nominating Committee shall be made public by distribution to the membership of the Association at least thirty days before the Annual Meeting. Other nominations for any office may be made from the floor at the Business Session of the Annual Meeting.

## ARTICLE $V$ - MEETINGS

The Annual Meeting of the Association shall be held in the Spring of each year, the location to be determined by the Bxecutive Committee.

In addition, area meetings may be held upon request of institutions in local areas or by independent affirmative recome mendation of the Executive Comittee. These area meetings shall be held at such time and place approved by the Executive Comittee.

The Executive Committee shall meet a day before the commencement of the Annual Meeting in the city where the Annual Meeting is held. The President may call additional Executive Comittee Meetings. The exact location and time of Bxecutive Comittee Meetings shall be fixed by the president.

## ARTICLE VI - ADMINISTRATIVE STAFF

The Executive Committee shall appoint an Executive Vice president and such other administrative assistants as the business of the Association requires and the finances permit. The appointment shall be for a period of one year and shall be made at the Annual Meeting of the Executive Meeting.

The appointment shall commence on faly 1 following the Annuel Meeting. Neither the Executive Vice President nor other members of the administrative staff need to be members of the Association of Governing Boards.

## ARTICLE VII = FIDELITY BONDS

The Executive Vice President shall be bonded in an amount sufficient to safeguard the funds of the Asscciation. Any other employees regularly having access to funds of the Association shall also be bonded.

## ARTICLE VIII - HONORARY ADVISORS

Any person who has represented a Member Governing Board at any of the Annual Meetings and whose membership on such Board, or whose employment by such Board has been terminated, may be elected as an Honorary Advisor, with the privilege of attending and participating in all meetings, but without the right to vote.

ARTICLE IX - VACANCIES
The Executive Committee shall fill any vacancies which may occur in the officers and/or members of the Executive Committee.

## ARTICLE X - AMENDMENT OR REPEAL OF BY-LAWS

The By-Laws of this Association may be amended or repealed by the Executive Committee upon notice for a request for change to be made to the members of the Executive Committee at least thirty days before any meeting. Any member of the Association may request a change in the By-Laws of the Association. In order for such change to be approved, at least two-thirds of the Executive Committee present and voting must favor such change.

If notice of change is not given as provided in the preceding paragraph, a change in the By-Laws can be accomplished only by an unanimous vote of the members of the Executive Committee present and voting.

Article IV - Officers
The Officers of the Association shall be a President, President-*
Elect, three Vice-Presidents and a Secretary-Treasurer. They
shall be elected by the members of the Association at each annual
meeting.

## s6u?łวว $W-\Lambda$ эTOIL\& $V$

Meetings of the Association shall be held annually at such times and places as the Executive Committee may fix. Accredited delegates present at any such annual meeting shall constitute a quorum for transaction of business.

Each member, regardless of the number of its member representatives present, is entitled to one vote.


 from State supported institutions. The President, PresidentElect, three Vice Presidents and Secretary-Treasurer shall be members of the Executive Committee by virtue of, and for their terms of, office. The terms of the remaining ten members shall
be two years. Terms are to be staggered with five elected at each annual meeting.

The Executive Committee shall manage the business and
affairs of the Association and it shall meet as often as is necessary for such purpose.

Article VII-Finances
At each annual meeting the Executive Committee shall
present a statement of financial condition of the Association.
Responsibility for determining annual fees for membership and
the basis for such fees shall be determined by the majority of
the members of the Executive Committee.
Article VIII-By-Iaws
The Executive Committee may adopt By ent with the provisions of this Constitution. <br> \title{
Article III-Members
} <br> \title{
Article III-Members
}
 o colleges, universities or similar institutions of higher education having a regular faculty and established curriculum, which have



 date of application for Association membership, provided such college, university or institution of higher education is exempt from taxation under IRC Section 115 or IRC Section 501(a) as an institution described in IRC Section 501(c)(3) or similar provisions of prior or subsequent statutes. Member institutions shall be represented by their governing boards and may designate any member or members of said governing boards as member representatives. In their relations with the Association, such representatives shall at all times act on behalf of the institutions which they serve and be responsible to those institutions.

Section 2. It is recognized that it is to the advantage of the Association that certain non-profit organizations, such as a state or private group which has a board functioning as an advisory, coordinating or governing board over other governing boards, be associated with the Association for the purpose of encouraging the interchange of information and counsel among various groups interested in higher education. Accordingly, any non-profit organization which devotes a substantial portion of its activities to the service of higher education provided it is exempt under IRC Section 115 or IRC Section 501(a) as an organization described in IRC Section 501(c)(3) or similar provisions of prior or subsequent statutes is eligible to become an educational associate. Educational associates shall not be members of the Association and they shall have no vote in any proceedings of the
 governing boards and may designate such members of said governing boards or other persons as educational associate representatives. Upon invitation of the Association, educational associate representatives may attend the annual meeting or other proceedings of the Association.

Section 3. Acceptance of each institution is by invitation and lection to membership or associate membership shall be by a najority vote of the Executive Committee.
CONSTITUTION
Article I-Name
This Association shall be called the Association of Governing Boards of Universities and Colleges.
The purposes of this Association are as follows:
Section 1. To provide a means by which membe
Section 1. To provide a means by which members of govern-
ing boards of universities and colleges may exchange ideas;
Section 2. To promote and encourage wise policies of university and college administration:
Section 3. To provide information and assistance to implement such policies;
Section 4. To represent its members in all matters where such representation is useful and desirable.
Section 5. This Association is organized and shall be operated exclusively for charitable and educational purposes; no part of its net earnings shall inure to the benefit of any individual and no substantial part of its activities shall be carrying on propaganda, or otherwise attempting to influence legislation; and it shall not participate in, or intervene in (including the publishing or distributing of statements) any political campaign on behalf of
any candidate for office. In the event of dissolution of this Association, all of its remaining assets and property of every nature and description whatsoever shall be paid over and transferred to its member institutions.
Article IX - Amendme'n!
 two-thirds of the members attending an annual meeting provided


 considered. If no such notice of the proposed amendment has been given, as herein above specified, then this Constitution may be amended only by the unanimous vote of the members present at any annual meeting.

Association of Governing Boards of Universities and Colleges 1725 DeSALES STREET, N.W. WASHINGTON, D. C. 20036

# ASSOCIATION OF GOVERNING BOARDS OF UNIVERSITIES AND COLLEGES <br> 1785 Massachusetts Avenue, N.W. <br> Washington, D.C. 20036 

## Application for Membership

## Institution

$\qquad$
Mailing Address $\qquad$ Zip Code $\qquad$
President $\qquad$ Member of the Board? Yes $\qquad$ No $\qquad$
Governing Board - Please attach list of names and preferred mailing addresses
Number of Regents $\qquad$ or Trustees $\qquad$ or Other $\qquad$
Presiding Officer of Board $\qquad$
Secretary of Board $\qquad$ Member of the Board? Yes $\qquad$ No $\qquad$
Date of Election or Appointment of New Board Members $\qquad$
Does Board govern more than one institution?
(if so, give number)

Month of Annual Meeting of Board $\qquad$
(Please attach any documents describing structure of board, methods of appointment or election, major responsibilities, etc.)

## Data concerning Institution:

Accreditation $\qquad$
Regional Association
Other

## Present Enrollment (of fall term)

Full-time $\qquad$
Part-time $\qquad$
Total full-time equivalent $\qquad$

Official designated to receive annual dues billing from AGB:
(dues schedule on reverse side)

Signature $\qquad$
Title $\qquad$

| Bnrollment |  | Annual Dues | Ersollmant | Aumand Dman |
| :---: | :---: | :---: | :---: | :---: |
| up to-1,999 |  | $\$ 150$ | 10,000-11,999 | 8453 |
| 2,000-2,999 |  | 175 | 12,000-13,999 | 090 |
| 3,000-3,999 |  | 210 | 14,000-15,999 | 525 |
| 4,000-4,999 | - | 245 | 16,000-17,999 | 560 |
| 5,000-5,999 | ; | 280 | 18,000-19,999 | 383 |
| 6,000-6,999 |  | 315 | 20,000-21,999 | 630 |
| 7,000-7,999 |  | 350 | 22,000-23,999 | 665 |
| 8,000-8,999 |  | 385 | 24,000 and over | 700 |
| 9,000-9,999 |  | 420 |  |  |

By provision in the Association's By-Laws, the annual dues for momitminion ans on total enrollment for the fall term (degrees-credit students full-ime equivaloul), aport in Bulletin No. 54003, U.S. Office of Education, Opening (Fall) Enrollment in Fif heo Cluceftom. Dues are payable by the calendar year. Members joining after July 1 pey monnif yemis dues.

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##  <br> Panel Discussion <br> 9:00 a.m.

Dinner Meeting
-
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7:00 p.m.

$$
\begin{aligned}
& \text { 10:30 a.m. } \\
& \text { 12:15 p.m. }
\end{aligned}
$$

A Special Conference for College and University Trustees and Regents
CRISIS ON THE CAMPUS: IMPORT FOR GOVERNANCE
October 8-9, 19 The Denver Hilton, Denver, Colorado

## Tuesday, October 8

10:00 a.m.
12:15 p.m.
2:15 p.m.
3:30 p.m.

Francis M. Wheat, Trustee, Pomona College Member, Securities and Fixhange Commission)
conference on this topic, held at
the lniversity of Denver, May 1968 )
Panel Discussion


"Crisis on the Campus: The Role of Goveming
Boards"
Chairman:
State Colleges
Michigan)

## LITTLE IS KNOWN (taken from AGB reports)

Although the characteristics of student activism have been examined by behavioral scientists and others since the events at Berkeley in 1964, recent instances of student protest raise new questions about the dimensions and nature of this phenomenon.

For example, the following assertions, representative of statements being made in publications about activism, are based on relatively little comprehensive, nationwide data, or on none at all.
l) Less than 10 percent of the student body is actively involved in initiating activist demonstrations on campus.
2) While the immediate stimulus for student demonstrations may be a local incident, the more pervasive roots are embedded in the discontinuity between what students perceive today's college education to be and what they want it to be in relationship to society at large.
3) Demonstrations on campus occur more frequently in those institutions that have the most student freedom and the most permissive administrations.
4) While the leaders of student movements are usually bright and articulate, the general population of student activists is not significantly different, intellectually, from the rest of the student population on the campus in question.
5) There is a subgroup of student activists, most recently exemplified by certain members of the new left and by some black student leaders, with whom a fruitful dialogue no longer seems possible.
6) The succession of ideologies in the past 3 years and the variety of activist groups emphasize the complexity and multiplicity of the causes of student unrest.
7) Of all the external causes of student protest, the Vietnam war has probably been the most powerful.
8) While student unrest, as such, is not a new phenomenon, there is now a basic questioning of the legitimacy of adult authority.
9) Drugs and "the pill" have created problems on campus but are not importantly related to student unrest.
10) If it remains within tolerable boundaries, student unrest can be a constructive effort at adaptation to a future social era.
11) Minority but active faculty support is an important adjunct in student unrest.

These assertions and many others that are now being made need to be examined in broad perspective and in the light of recent events. The dynamics of protest itself need to be examined and understood. How does a handful of students enlist an increasing number of students and faculty in the sequence of events that occur during a student protest? Who stays and who leaves during the sequence of events in a campus crisis? In what way does the response by faculty, by administrators, and by the rest of the student body influence the process?

The entire matter of communication is a key variable. What is the nature of communication during the protest and after? What roles do the communication media play in the se demonstrations?

There are broad aspects of behavior and social process that need to be examined. If student unrest is a form of social movement, how are students recruited into it? What are some of the underlying value commitments? In what way does protest influence the future of those who participate?

The answers to these and many other questions related to student activism are just not known at present. It is obvious that this phenomenon is importantly affecting university structure and function. It is also obvious that it is receiving a tremendous amount of attention and reaction. Because of this importance and visibility it deserves the kind of comprehensive examination that can provide insights into the behavior al aspects of the phenomenon.


[^0]:    White Collar Girls of America Reprographic Supply Co. Tab Products Co. Kee Lox Mfg. Co. Moore Business Forms Chicago Council on Foreign Relations College \& University Personnel Assoc. Western Concessions, Inc. Hertz System, Inc.

    Trans World Airlines, Inc. Addressograph Multigraph Corp.

[^1]:    1785 Massachusetts Ave., N. W Washington, D. C. 20036

