WILLIAM RAINEY HARPER COLLEGE

Algonquin & Roselle Roads Palatine, Illinois 60067

AGENDA

September 26, 1968

- I. Call to Order
- II. Roll Call
- III. Approval of Minutes
- IV. Approval of Disbursements
 - A. Construction Payouts
 - B. Bills Payable
 - C. Payroll, September 1 15, 1968
 - D. Estimated Payroll, September 16 October 15, 1968
- V. Communications
- VI. Unfinished Business
- VII. New Business
 - A. Discussion: Organizational Chart (Final Draft to be hand carried)

 - C. Discussion & Recommendation: Change Board Meeting Date of October 24

VIII. President's Report

- A. Monthly Construction Report
- B. Report on North Central Examination
- C. Report on Metropolitan Sanitary Sewer District
- D. Fall Enrollment Report
- IX. Adjournment

September 20, 1968

BOARD OF TRUSTEES

Dear Trustee:

Enclosed is the Agenda and supporting information for the regularly scheduled Board meeting to be held Thursday, September 26, 1968, 1200 West Algonquin Road, Palatine, Illinois, 8:00 p.m.

The approval of disbursements, Construction Payouts, Bills Payable Payroll, will be mailed to you separately on Monday September 23.

I shall look forward to seeing you on Thursday, eight o'clock in the evening.

Sincerely, Labert E. Lahte

Robert E. Lahti

President

REL:rb enclosures

WILLIAM RAINEY HARPER COLLEGE BOARD OF JUNIOR COLLEGE DISTRICT 512 COUNTIES OF COOK, KANE, LAKE, AND MCHENRY, STATE OF ILLINOIS

Minutes of the Regular Board Meeting of Thursday, September 26, 1968

CALL TO ORDER:

The regular meeting of the Board of Junior College District No. 512 was called to order at 8:05 p.m., September 26, 1968, at the Harper College Data Processing Center, 1200 West Algonquin Road, Palatine, Illinois, by Chairman Johnson.

ROLL CALL:

Present: Members John Haas, James Hamill, John Kuranz, Richard Johnson, and Jessalyn Nicklas

Absent: Members Milton Hansen and Roy Hutchings

Also present: Dr. Robert E. Lahti, Kenneth Andeen, John Birkholz, James Harvey, William Mann, Roger Mussell, Robert Powell, Donn Stansbury, John Upton, Frank Vandever, and George Voegel, Harper College; Frank Hines, Board Attorney; Ralph P. Klatt, Des Plaines "Suburban Times;" Merrill Sanders, Day Publications.

MINUTES:

Member Haas moved, and Member Kuranz seconded the motion, to approve the minutes of the regular Board meeting of September 12, 1968, as distributed. Motion unanimously carried.

DISBURSEMENTS:

Construction Payouts

None

Bills Payable

Member Hamill moved and Member Haas seconded the motion to approve for payment the bills payable as of Sept. 26, 1968, as follows:

Educational Fund	\$ 32,485.04
Building Fund	17,291.57
Site and Construction Fund	62,738.75
Auxiliary Fund	<u>25,737.87</u>
	\$138,253.23

Upon roll call, the vote was as follows:

Ayes: Members Haas, Hamill, Kuranz, Johnson,

and Nicklas

Nays: None

Minutes of the Regular Board Meeting of September 26, 1968

DISBURSEMENTS:
 (Cont.)
Payrolls

Member Hamill moved and Member Haas seconded the motion to approve for payment the payroll of September 1 through 15, 1968, in the amount of \$66,349.32, and the estimated payroll of September 16 through October 15, 1968, in the amount of \$215,000.00.

Upon roll call, the vote was as follows:

Ayes: Members Haas, Hamill, Kuranz, Johnson,

and Nicklas

Nays: None

COMMUNICATIONS:

Chairman Johnson read a letter to the Board from Mr. Alan Gage of Barrington. Mr. Gage complimented the Board on the superb job they have done "under novel and trying circumstances." He asked that his name be removed from the mailing lists as, due to a change in employment, he was moving out of the district. The Board expressed their appreciation for Mr. Gage's letter.

Member Hansen entered the meeting at 8:12 p.m.

Chairman Johnson read a letter from Mr. Frank Hines, Board Attorney, regarding open meetings. Chairman Johnson asked Mr. Hines to comment on the letter. Mr. Hines stated this was a more liberal approach to the idea of executive sessions or non-public meetings—that the law does not apply to gatherings where no final action takes place. After discussion, the Board agreed this more liberal interpretation would be helpful in cases where emergency meetings are needed.

UNFINISHED BUSINESS:

None

NEW BUSINESS: Organization Chart

Dr. Lahti presented to the Board the current organization chart reflecting the formal organization as it now stands. Also included were lists of the full-time back-up staff. Dr. Lahti explained various positions and to whom they were responsible. He pointed out that a Director of Institutional Research has still not been found; also, that in a month or so the position of Ass't. Dean of Continuing Education and Transfer Programs would probably be split into two positions. A discussion followed on the office of the Dean of Instruction and the functions of the people reporting to him.

NEW BUSINESS: (Cont.) Leveling and

Dr. Lahti discussed the cost estimate prepared by the architects for grading the southwest corner of the site where the proposed athletic fields will be. He asked Grading Southwest the Board for the authority to proceed with the develop-Corner of Campus ment of this project. The Board expressed concern at the high cost estimated and also questioned the fact that no drainage was being provided for the athletic fields. After a lengthy discussion, the Board agreed it would hamper the physical education department not to have this area but stated they wanted to be sure proper drainage would be provided. Dr. Lahti stated the architects would study this problem, but that according to the architects before they can get a better estimate they will have to survey and spec it. Dr. Lahti also pointed out that three items would be deleted from the estimate--grade, roll and compact site fill, fine grading, and seeding and fertilizing-as these projects could be done in the spring with college equipment. Chairman Johnson asked Dr. Lahti to express the Board's opinions to the architect and to have them develop this project so they can provide better estimates.

Change of Board Meeting Dates

Because of conflicts with fall professional conferences, Dr. Lahti requested the Board consider changing the regular meeting dates in October. The Board agreed to change the October 10 meeting date to Tuesday, October 15, and the October 24 meeting date to Tuesday, October 29.

Other

Dr. Lahti called attention to the Special Conference for College and University Trustees and Regents, sponsored by the American Association of Governing Boards, in Denver on October 8 and 9. He pointed out the significance of the topics to be discussed at this conference and suggested the possibility of the Board Attorney attending this conference with a Board member or two. Mr. Hines stated he would be able to attend. Chairman Johnson asked for volunteers from the Board members. Mrs. Nicklas stated she would be interested and would check to see if she could attend.

The Board discussed the membership material, provided by Dr. Lahti, on the American Association of Governing Boards.

NEW BUSINESS:
(Cont.)
Other

Member Hamill moved, and Member Nicklas seconded the motion, that the Board of Trustees join the Association of Governing Boards, authorizing Dr. Lahti to fill out the application and submit it.

Upon roll call, the vote was as follows:

Ayes: Members Haas, Hamill, Hansen, Kuranz,

Johnson and Nicklas

Nays: None

Dr. Lahti informed the Board that Richard S. Lang, Instructor, had resigned from the staff on the Friday preceding the opening of classes. Dr. Lahti asked the Board to approve the resignation. The Board expressed concern over the circumstances of this resignation and the ethics of an institution that engaged in recruitment practices at this late date. Dr. Lahti reported that Mr. Lang had been informed his personnel file would indicate that he had been negligent in his responsibility to the college.

Member Kuranz moved and Member Hamill seconded the motion that:

Whereas following employment by this Board, Richard S. Lang did secure other employment and thereafter submitted his resignation to this Board, and

Whereas this Board has reviewed the circumstances of said employment, and is of the opinion that termination of employment of Richard S. Lang would be desirable and advantageous to the college district,

It is hereby resolved that the resignation submitted by Richard S. Lang be and hereby is accepted and that his employment contract be canceled and rescinded.

Motion unanimously carried.

A questionnaire from the American Association of Junior Colleges concerning the involvement of governing boards in workshops and conferences had been distributed to Board members. Dr. Lahti asked the Board for their opinions on the various questions presented. After discussion, Dr. Lahti indicated he would return the questionnaire expressing the views of the Board.

Minutes of the Regular Board Meeting of September 26, 1968

NEW BUSINESS:
Other (Cont.)

Dr. Lahti indicated he would make dinner and motel reservations for the Board members at the IACJC Conference on October 24, 25, and 26, at Rockford, for the times they specified.

Recommendation of Staff

Mr. Powell discussed the contract for Jacqueline Urbanski, Instructor in English, who had worked for the college previously. The administration recommended Miss Urbanski be rehired as an instructor at \$8400.00, starting on September 16, 1968. Dr. Lahti recommended this salary be modified, in fairness to other faculty, to reflect one week less employment.

Member Hamill moved and Member Hansen seconded the motion to approve the rehiring of Jacqueline Urbanski, Instructor, as of September 16, 1968, at a salary of \$8400, less one week's salary.

PRESIDENT'S
REPORT:
Construction
Report

Mr. Mann discussed the construction report, pointing out that the project is about 15 days behind schedule. Approximately six days were lost because of rain. Mr. Mann discussed the various phases of work going on, stating that the math and science building was really behind schedule. However, he stated a crash program had been put through the CPM, and they are working Saturdays in order to try and catch this building up to the rest of the project.

Report on North Central Examination Dr. Lahti reported on the diognostic examination to be administered by the North Central Association some time in November. He stated this is preliminary to being a candidate for accreditation, and that this is a very stringent examination and means a lot to the college.

Report on Metropolitan Sanitary Sewer District Member Hansen reported that Chairman Johnson and he, together with Dr. Lahti and Mr. Mann, had attended a meeting of the Metropolitan Sanitary Sewer District Board, in reference to the college sewer project. He stated there was a good possibility of this being approved at their next meeting. Chairman Johnson added that Representative Eugenia Chapman had been very helpful.

Dr. Lahti reported he would again contact the state representatives. He stated he had communicated with Mr. Bacon, thanking him for his support and informing him that the college would be happy to give him any assistance they could and that they would attend the next meeting.

PRESIDENT'S REPORT (Cont.) Fall Enrollment Report

Mr. Stansbury reported that the official enrollment count had not been received from the data center. that enrollment exceeded all expectations with an unofficial head count of 3825, an average load of 9.8 hours, and an FTE of 2497.

Dr. Andeen gave an unofficial report on class sizes, number of sections, dimensions of the divisions, and enrollment in the career programs.

Dr. Harvey reported that due to the large enrollment his area was understaffed, being short two full-time counselors. He stated the big problem would be academic advising for the next semester, and that with this shortage they would have to lean more heavily on faculty. Dr. Harvey reported there has been an excellent relationship between the faculty and counselors. However, he stated this situation will need consideration.

Dr. Andeen discussed the number of teaching faculty-full-time and part-time, and the future enrollment projections prepared by Mr. Upton. He informed the press the break-down on enrollment would probably be available within a week.

Member Hamill stated he felt the college should impress Gerald Smith with the fact that they are outstripping down-state campuses in enrollment.

Chairman Johnson reminded the Board that they had indicated at the last Board meeting that they wanted to meet in executive session after this Board meeting in order to review the president's performance and salary.

At 10:20 p.m. <u>Member Haas moved</u>, and Member Nicklas seconded the motion, the meeting be adjourned to October 15, 1968, at 8:00 p.m., at the Data Processing Center, 1200 West Algonquin Road, Palatine, Illinois. Motion unanimously carried.

Ciched Johnson Secretary Ni

WILLIAM RAINEY HARPER COLLEGE DISTRICT NO. 512 PALATINE, ILLINOIS 60067

BILLS FOR APPROVAL SEPTEMBER 26, 1968

I.	BILLS PAYABLE		PAGES
	Educational Fund	\$32,485.04	4
	Building Fund	\$17,291.57	2
	Site & Construction Fund	\$62,738.75	1
	Auxiliary Fund	\$25,737.87 \$138,253.32	3
II.	PAYROLLS		
	Payroll, September 1 - 15, 1968	\$66,349.32	5
	Estimated Payroll, September 16 - October 15, 1968	\$215,000.00	

A RAINEY RPER COLLEGE DISTRICT NO. 512 PALATINE, ILLINOIS 60067 WILLIAM RAINEY

EDUCATIONAL FUND EXPENDITURES -- SEPTEMBER 26, 1968

CHECK	\$ 1,000.00	1,000.00	500.00	900.00	233.10	178.56	270.41	17.25	141.75	404.25	20.28	48.26	10.83	572.95	184.15		2, 022, 98		86.66	3.05	322, 35	59.80	41.50		10.55		333.76		699.78	6.55	7.92	38.70	24.50	236.00	710.56
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Reprographic Supply Co.

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Keuffel & Esser Co.

Johnson Reprint Co.

National Geographic Society

Northwestern University

Systems & Procedures Assoc.

Triangle Camera Inc.

University of Southern California

American Chemical Society

Wolverine Sports Supply

Students Store, U. C. L. A. University of Chicago Press

Baker & Taylor Co.

Bro-Dart Inc.

Midwest Visual Equipment Co.

University of Illinois

Sam Goody Inc.

The Athletic Institute

E. W. Boehm Co.

PAYEE

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3M Business Products Sales

3M Co.

College & University Personnel Assoc.

Western Concessions, Inc.

Hertz System, Inc.

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Trans World Airlines, Inc.

Chicago Council on Foreign Relations

Moore Business Forms

Tab Products Co. Kee Lox Mfg. Co.

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PAYEE		Paddock Publications	Capital Discount Co.	Merchants Cash Register Co.	Langer Printing Co.	Schiele-Faierson Co.	St. Viator High School	John H. Upton	Higher Education Executive Association	Paladugu V. Rao	Anna Marie Bazik	John Muchmore	Martin J. Ryan	M. June Stevens	rose Irunk	H. K. Bowman, M. D.	Greg Franklin	w. L. Greville, M. D.	Carl R. Hines, M. D.	Thomas Holland	Kenneth Jauch	William Miller	Donald Cumlan, M. D.	Kenie Kemelski	Dan J. Kichardson	circen saum	Amunden Menfeit Callen	College of Pr. Pr.	Charles of Du rage	Cuminchem - Deith: 1-2	School Health Small:	The second realth supply	P. doelin Co.	riudeintat insurance Co.	

EDUCATONAL FUND EXPENDITURES -- SEPTEMBER 26, 1968

EDUCATIONAL FUND EXPENDITURES -- SEPTEMBER 26, 1968

TO: TREASURER

FROM: BOARD OF TRUSTEES

The above listed checks number 8818 to 8915 are hereby authorized for payment.

Date of Approval; September 26, 1968

Chairman: Helland

EDUCATIONAL FUND SUMMARY

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Secretary Brayer Really

M RAIN HARPER COLLEGE DISTRICT NO. 512 PALATINE, ILLINOIS 60067 WILLIAM RAIN

BUILDING FUND EXPENDITURES -- SEPTEMBER 26, 1968

CHECK	\$ 331.96 74.33	136.26	2, 352, 00 66.10	58.00	26.06 214.43	245.27	11, 715, 30 1, 162, 32 \$17, 291, 57
CHECK	1064	1066	1069	1071 1072 1073	1074	1076	1078
DESCRIPTION	Building Materials, Groundskeeping Supplies Building Materials	Building Materials, Maintenance Supplies Building Materials	Disk Packs Custodial Uniforms, Sup. Uniform Expense	Installation - Gas Line Electric Service	Security Supplies Gasoline	Car and Station Wagon Rental Maintenance Equipment	Partial Payment - Power Plant Addition Telephone Services
PAYEE	Addison Building Materials Austin Paint Co.	Efengee Electrical Supply Co. Laystrom-Buescher, Inc.	International Business Machines Corp. Roscoe Co.	Country Gas Co. Commonwealth Edison Co.	H. Hoffman Co. Gaare Oil Co.	Lattof Car Rental McMaster Carr Supply Co.	Corbetta Construction Co. Illinois Bell Telephone Co.

TO: TREASURER

FROM: BOARD OF TRUSTEES

The above listed checks number 1064 to 1079 are hereby authorized for payment.

Date of Approval: September 26, 1968

Chairman:

BUILDING "TUD EXPENDITURES -- SEPTEMBER 26, 1968

BUILDING FUND SUMMARY

\$ 260,34	214,43	1,883,18	245,27	11, 715, 30	499.70	2,473,35	\$17, 291, 57
540	550	570	576	583	584	585	
General Materials & Supplies	Gasoline	Utilities	Rentals	Capital Outlay - New Buildings	Capital Outlay - Remodeling	Capital Outlay - Equipment & Furniture	

WILLIAM RA Y HARPER COLLEGE DISTRICT NO. 512 PALATINE, ILLINOIS 60067

SITE & CONSTRUCTION FUND EXPENDITURES -- SEPTEMBER 26, 1968

CHECK	\$ 166, 25 55, 350, 00 7, 222, 50 \$62, 738, 75
CHECK	609
DESCRIPTION	Instructional Equipment - Reimbursable Numerical Control Equipment - Reimbursable Data Processing Equipment - Reimbursable
PAYEE	Keuffel & Esser Co. Gerber Scientific Co. International Business Machines Corp.

TO: TREASURER

FROM: BOARD OF TRUSTEES

The above listed checks number 607 to 609 are hereby authorized for payment.

Date of Approval: September 26, 1968

Chairman: Millard

SITE & CONSTRUCTION FUND SUMMARY

Reimbursable Instructional Equipment

586

\$62,738.75

WILLIAM RA EY HARPER COLLEGE DIST. ICT NO. 512 PALATINE, ILLINOIS 60067

AUXILIARY FUND EXPENDITURES -- SEPTEMBER 26, 1968

CHECK	\$ 500.00 48.68 14.60 49.74 160.26 44.00 19.60 20.64 70.26 241.68 1,602.73 1,22.46 1,063.76 108.21 1.76 34.25 3.34 286.24 286.24 286.24 286.24 1,925.17 459.20 1,519.35 116.55	5, 12 123, 20
CHECK	142 143 144 145 146 147 150 151 153 153 154 156 160 161 163 164 165 166 169 170	171 172
DESCRIPTION	Funds to Purchase Used Books Funds to Purchase Used Books Reimburse Perty Cash Purchases - Books	Purchases - Books Purchases - Books
PAYEE	W. D. Klingenberg, Book Purchase Fund W. D. Klingenberg, Book Purchase Fund W. D. Klingenberg, Book Purchase Fund W. D. Klingenberg, Petty Cash Harry N. Abrams, Inc. Addison-Wesley Publishing Co. Allyn & Bacon, Inc. American Book Co. American Jewish Committee Amsco School Publications Appleton-Century-Crofts Barnes & Noble, Inc. W. A. Benjamin, Inc. Bobbs-Merrill Co. Wm. C. Brown Co. Burgess Publishing Co. Chandlers Inc. College Book Store College Book Store College & University Press Services Thomas Y. Crowell Co. Dodd Mead and Co. Dodd Mead and Co. Educational Methods, Inc. Fearon Publishers Follett College Book Co. Fearon Publishers Follett College Book Co. Gim and Co. Harcourt Brace and World Harper & Row Inc. D. C. Heath & Co.	Holt Rinehart and Winston

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FROM: BOARD OF TRUSTEE TO: TREASURER

The above listed checks number 142 to 200 are hereby authorized for payment.

Date of Approval: September 26, 1968

Chairman:

Secretary:

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Book Purchase Fund	Books & Supplies	Fixed Charges

\$ 1,000.00	24,716,64	21.23	\$25,737,87
138	530	570	

WILLIAM RAINEY HARPER COLLEGE DISTRICT NO. 512 PALATINE, ILLINOIS 60067

TO:

TREASURER

FROM:

BOARD OF TRUSTEES

SUBJECT:

Approval of Estimated Payroll Expenditures

September 16 to October 15, 1968.

The following estimated Payrolls in the amount of \$215,000.00 are hereby authorized for payment.

SEPTEMBER 16 - 30, 1968 Regular Payroll

\$ 95,000.00 t

OCTOBER 1 - 15, 1968 Regular Payroll

120,000.00 ‡ \$215,000.00

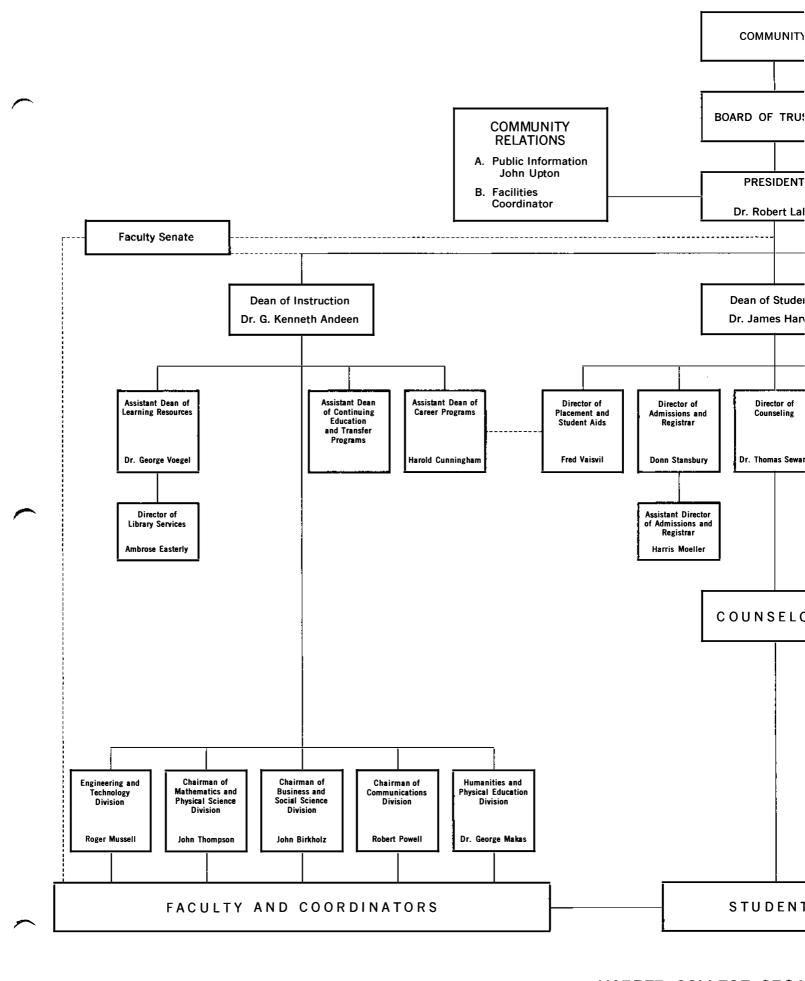
DATE OF APPROVAL:

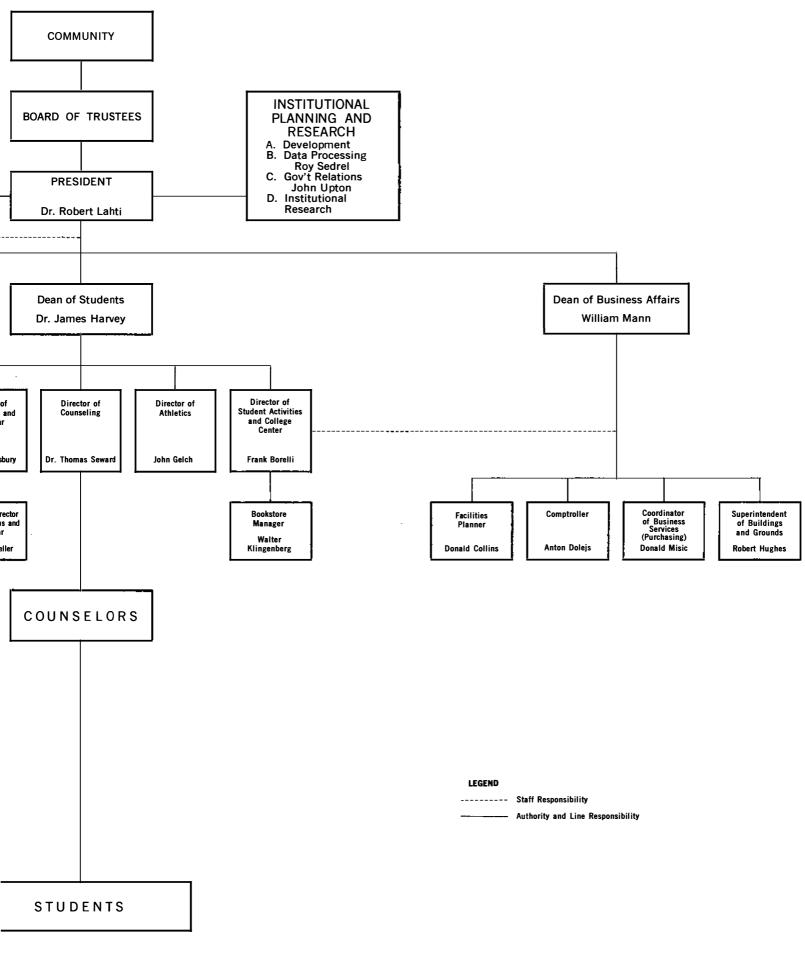
SEPTEMBER 26, 1968

CHAIRMAN: Fichard Phusos SECRETARY. January m mella

† Includes compensation for new faculty and staff.

‡ Includes compensation for part-time faculty.





COMMUNICATIONS DIVISION

List of Faculty 1968/69

Bartos, Michael ENGLISH Callin, Diane ENGLISH Davis, John SPANISH DeSai, Rupin ENGLISH Meier, Henry **GERMAN** Muchmore, John SPEECH Powell, Robert ENGLISH Roepken, Henry JOURNALISM Roloff, Joan ENGLISH Ryan, Martin ENGLISH Sanderson, Irene FRENCH Savin, Janet ENGLISH Smith, Frank ENGLISH Swanson, Marilyn ENGLISH Stevens, June ENGLISH (Russian) Stewart, Craig ENGLISH Tierney, Gilbert ENGLISH

DIVISION OF SCIENCE AND MATHEMATICS

Andrusko, Nadia Bauer, Joseph Clouser, Joseph Collister, Larry

Edwards, Mary Enbysk, Dr. Betty Flanigan, John Goldsmith, Haline

Heinly, Miss Joanne

Juergensmeyer, Dr. Betty Lytle, Jean

Tysl, Robert

DePalma, Ray

Miller, William H.

Neu, Susan

Shaver, Miss Marilyn Siedband, Jordan Thompson, John

Vandever, Dr. Frank Wachlin, Donovan

McCabe, Tom

NURSING CHEMISTRY

ENGLISH

CHEMISTRY-Chem. Tech.

MATHEMATICS

BIO-PHYSICAL SCIENCE

(Anatomy)

DENTAL HYGIENE

GEOLOGY-PHY. SCIENCE

MATHEMATICS

NURSING

NURSING, Coordinator

BIOLOGY NURSING

BOTANY - BIOLOGY

NURSING NURSING

PHYSICS - MATHEMATICS

BIOLOGY

DEMTAL HYGIENE

MICROBIOLOGY - BIOLOGY

MATHEMATICS

ENGINEERING DIVISION

Carroll, Michael
Collins, Donald
Cunningham, Harold
Heisler, James
Mussell, Roger
Punkay, William
Thornhill, Robert
Yohanan, Joseph

MECHANICAL DESIGN FACILITIES PLANNER CAREER PROGRAM NUMERICAL CONTROL ENGINEERING ENGINEERING

NUMERICAL CONTROL ARCHITECTURE

DIVISION OF FINE ARTS AND PHYSICAL EDUCATION

Bessemer, Ronald
Bolt, Martha
Franklin, Stefen
Gelch, John
Kearns, Roay
Knudsen, John
Lockwood, Dr. H.
Makas, Dr. G. T.
Nolan, Robert
Foust, William
Tillotson, Joseph

PHYSICAL EDUCATION
PHYSICAL EDUCATION
Philosophy
PHYSICAL EDUCATION
PHYSICAL EDUCATION
ART
HUMANITIES
MUSIC
PHYSICAL EDUCATION

MUSIC

DIVISION OF BUSINESS & SOCIAL SCIENCES

De Geeter, Darrel Lang, Richard Schlagel, Richard Singleman, Jay Cohen, Daniel Kalish, Edward Hook, Lester N. Miller, William King, Sherwin Oliver, Frank Ostrowski, Michael Stewart, Ronald Wild, Richard Falk, Charles Friedland, Dana K. Phillips, Alice Rugg, Mary Ellen Richardson, Daniel Trunk, Rose Zilkowski, Robert

The house John

DATA PROCESSING (Business) DATA PROCESSING BUSINESS **BUSINESS** PSYCHOLOGY SOCIAL SCIENCE HISTORY SOCIAL SCIENCE SOCIAL SCIENCE SOCIAL SCIENCE **PSYCHOLOGY** SOCIAL SCIENCE LAW ENFORCEMENT BUSINESS BUSINESS BUSINESS BUSINESS BUSINESS **BUSINESS BUSINESS**

RECEIVED
SEP 16 1968

SUSINESS OFFICE



EXHIBIT A

13 SEPTEMBER 68

MR. WILLIAM J. MANN, DEAN OF BUSINESS, WM. RAINEY HARPER COLLEGE, 1200 WEST ALGONQUIN RD., PALATINE, 111. 60067

CC: DR. ROBERT LAHTI
MR. DON COLLINS
MR. BOB FRIDSTEIN

RE: GRADING SITE AT SOUTHWEST CORNER

BILL, I AM LISTING BELOW OUR ESTIMATE OF COSTS FOR PREPARING TWENTY ACRES IN THE SOUTHWEST CORNER OF THE SITE FOR PLAYFIELDS. AT 6 PERCENT OF \$77,000, THIS WOULD MEAN OUR FEE WOULD BE \$4,620 FOR THIS WORK.

CLEAR SITE AND GRUBBING (LIGHT) @ \$250/A	\$ 5,000.00 24,195.00
STRIP SITE AND STACK TOP SOIL @ \$.75/cu.yd.	24,195.00
MASS EXCAVATION AND ROUGH GRADING (MEDIUM SOIL)	
@ \$.65/cu.yp.	20,195. 00
GRADE, ROLL AND COMPACT SITE FILL (MACHINE)	1 0
@ \$.23/cu.yd.	7,419.80
RE-USE AND SPREAD STOCKPILE TOP SOIL	0 0
@ \$.58/cu.yd. Fine grading @ \$.05/cu.yd.	18,710.80 1,613.00 9,800.00
FINE GRADING @ \$.05/cu.yd.	1,613.00
SEEDING AND FERTILIZING	9,800.00
	\$76,943.60

THE ESTIMATE ASSUMES A NEED TO RELOCATE OR MOVE AN AVERAGE OF ONE FOOT ELEVATION ACROSS THE ENTIRE AREA. THIS IS OUR BEST JUDGEMENT AT THIS TIME -- IT COULD GO UP OR DOWN AFTER OUR SPECIFIC GRADING DESIGN. OUR WORK COULD BE FINISHED IN APPROXIMATELY ONE MONTH, AFTER THE NOTICE TO PROCEED, AND THE CONTRACTORS TIME SHOULD TAKE FROM FOUR TO SIX WEEKS. A SEPARATE LETTER ON SPECIFIC TRACK AND FIELD IMPROVEMENTS WILL FOLLOW.

BEST REGARDS.

Louis E. Finlay A.1.P. Associate Partner

MEMO TO TRUSTEES

From: Robert E. Lahti, President

Subject: October Board Meeting Dates

Because October is a month when a large number of fall professional conferences are held, we find two significant conferences conflicting with our regular meeting dates.

The first conflict is the Annual American Council on Education Conference, to be held in Denver, October 9, 10, 11. This is considered to be one of the top professional conferences of the year and is one which holds special interest for me. In addition, the Board of Directors of GT-70, have scheduled a Board meeting in conjunction with this conference.

The second conflict falls on October 24, which is the first day of our IACJC Conference in Rockford, and is also the week of the American Business Officials Conference.

With these conflicts in mind, I would recommend we change our October meeting dates to Thursday, October 17, and Thursday October 31. H. General description of overall progress including details as to factors contributing to failure to meet construction schedule.

Project is about 15 days behind schedule, some buildings being ahead and others slightly behind schedule. Progress very good. Weather - generally good - some rain.

Unit A - Approximately 45% complete. Unit B - Approximately 70% complete.

Unit C - Approximately 68% complete.

Unit D - Approximately 23% complete.

Unit E - Approximately 12% complete.

Unit F - Approximately 45% complete.

Briefly describe corrective actions by the contractor (s) to correct discrepancies noted in your last report. If corrective action not taken, give explanation.

CPM Schedule being evaluated to possibly "crash" certain portions of the work in order to get back on construction schedule.

Briefly describe work being performed at time of visit. (9/10/68)

Pouring concrete slabs, walls and structure on A,D,E, and F. Masonry 90% complete on exterior of "C", started on "A". M & E trades working in all buildings and on site work. First layer of black top paving 75% complete on all parking lots. Boilers being piped.

9/10/68

anature of architect or architect's

representative preparing report

- 1. This form is to be completed in original and two copies. The original and one copy shall be forwarded to the OE District Engineer.
- 2. If additional space is required to complete information or to furnish comments, attach additional sheets.

MEMO TO TRUSTEES

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Subject: October Board Meeting Dates

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FRANK F. FOWLE, CHAIRMAN JOHN K. COX, VICE-CHAIRMAN

JAMES A. BRALLEY WILLARD A. BROWN RICHARD G. BROWNE LEE O. DAWSON

MRS. BARNEY KAHN

RAY PAGE

MRS. PATRICK B. PREBCOTT

O STANDARD OF ST

STATE OF ILLINOIS

ILLINOIS JUNIOR COLLEGE BOARD

844 ILES PARK PLACE

SPRINGFIELD, ILLINOIS 62706

September 16, 1960

GERALD W. SMITH EXECUTIVE SECRETARY

ASSOCIATE SECRETARIES:
L. EVERETT BELOTE
G. ROBERT DARNES
ALBERT H. MARTIN
JAMES B. SPENCER
F. C. TOMPKINS

AREA CODE 217 525-2495

RECEIVED
SEP 19 1968

Office of the President

To:

Illinois Public Junior College Districts

From: Gerald W. Smith, Executive Secretary

1376

Enclosed herewith is a copy of House Resolution No. 424 adopted by the Illinois House of Representatives on July 24, 1968. The resolution was directed to the Illinois Junior College Board for duplication and distribution to all Illinois Public Junior Colleges.

The State Board at its regular meeting on September 13, 1968, received the petition and directed that it be distributed.

Sincerely,

Gerald W. Smith Executive Secretary

GWS:ga Enclosure

STATE OF ILLINOIS SEVENTY-FIFTH GENERAL ASSEMBLY HOUSE OF REPRESENTATIVES

House Resolution No. 424

Offered by Messrs. P. W. Collins, Houde, Barr and J. J. Wolf

WHEREAS, many of our citizens have given their lives for their country and our State in the Viet Nam conflict and they should be memorialized; and

WHEREAS, the growth of public junior colleges throughout this State affords an appropriate means for honoring the memory of these deceased veterans; therefore, be it

RESOLVED, by the House of Representatives of the Seventy-fifth General Assembly of the State of Illinois, that junior college districts now in existence or in the process of organizing be advised that it is the sense of this House that it is highly desirable and appropriate that new junior college buildings or new junior colleges or both be named for deceased veterans of the Vict Nam conflict, and that a suitable copy of this resolution be sent by the Office of the Secretary of State to the Illinois Junior College Board for duplication and distribution to all such junior college districts throughout the State.

Adopted by the House, July 24, 1968.

Speaker of the House

Clerk of the House

OTHER BUSINESS

BOARD OF TRUSTEES

Attached is the information you requested from the Association of Governing Boards of Universities and Colleges, for membership, participation, dues, etc.

After reviewing, you feel this should be discussed at our September 26th Board meeting, I would be prepared to follow your recommendation. Sincerely,

Robert E. Lahti

Rabul E. Lath

President

Headquarters . . .

The national office of the Association of Governing Boards was established in Washington in the summer of 1964 to facilitate the expanded program of the Association.

The Association is a Constituent Member of the American Council on Education and maintains close liaison with this and other national organizations serving higher education.

EXECUTIVE COMMITTEE

President
JOHN J. BUDDS
University of Connecticut

President-Elect
ARTHUR B. SCHELLENBERG
Arizona Board of Regents

Secretary-Treasurer
CHARLES D. LOCKETT
University of Tennessee

Vice-President
MARTIN V. BROWN, M.D.
Southern Illinois University

Vice-President
EDWIN S. HEWITT
Grinnell College

Vice-President
EUGENE B. POWER
Carleton College
St. John's University (Minnesota)

JAMES A. FISCHER, C.M.V. DePaul University

CHARLES D. GELATT University of Wisconsin

MRS. SAMUEL S. JOHNSON Board of Higher Education in Oregon

JACK S. JOSEY University of Texas

JAMES M. MITCHELL The George Washington University

MRS. HENRY B. OWEN Washington State University

WELLINGTON POWELL
Colgate University

FRANCIS M. WHEAT Pomona College

Consultants

ARTHUR S. ADAMS
Former President, American Council on Education

THEODORE A. DISTLER
President-Emeritus, Association of American Colleges

ALGO D. HENDERSON University of California, Berkeley

Executive Vice-President
J. L. ZWINGLE



SSOCIATION OF



OVERNING



OARDS

OF UNIVERSITIES AND COLLEGES

HEADQUARTERS

1785 Massachusetts Ave., N. W Washington, D. C. 20036

Purpose and Services . . .

Principal aims of the Association are-

- to provide a means by which members of governing boards of universities and colleges may exchange ideas
- to promote and encourage wise policies of university and college administration
- to represent its members where such representation is useful
- to supply publications pertinent to the interests of governing boards

The Association is a clearing house for its members and others in the field of higher education. It supplies information of value to the new and the experienced trustee.

Meetings and Conferences . . .

Of particular value to the trustee or regent are the programs of the Association's Annual Meeting and regional conferences. These meetings are the only occasions when officials and members of governing boards across the nation have an opportunity to meet and exchange views on matters of current and common interest. New trustees in particular receive valuable orientation at A G B meetings.

As an indication of the scope of the Association's interests, following is a list of recent topics on A G B programs:

CRITICAL ISSUES IN HIGHER EDUCATION
THE OUTLOOK FOR THE LIBERAL ARTS
STUDENT DISCONTENT

COORDINATION IN HIGHER EDUCATION
A NATIONWIDE POLICY FOR EDUCATION

THE OUTLOOK FOR THE LIBERAL ARTS

THE NATURE OF THE ACADEMIC COMMUNITY

FINANCING HIGHER EDUCATION

Membership . . .

Originally limited to public or tax-supported institutions, the membership was in 1963 extended to include all types of colleges and universities, public and private. More than 3,000 officers and members of governing boards responsible for about 300 campuses are affiliated with the Association, as are a small number of organizations as Associates.

As the Association grows, the membership is becoming fully representative of all colleges and universities, and the Association is playing a role of greater service to higher education.

Publications . . .

The Association publishes for its members a monthly pocket-size journal, A G B Reports, featuring commentary and materials of special interest to trustees. A sampling of recent issues follows—

Academia—Particularly the Liberal Arts College
RICHARD T. FROST

Community, Consensus and Conflict
JOHN W. GUSTAD

Coordination of Higher Education
JAMES L. MILLER, JR.

Professors, Presidents, and Trustees
W. H. COWLEY

A Proposal for Faculty Forums
Walter Kaufmann

State Planning for Higher Education
JOHN D. MILLETT

Teaching, Publishing and Perishing
PETER N. STEARNS

The Role of the Governing Board
ALGO D. HENDERSON

The Role of Students in Governing the University
JOHN R. McDonough

1969 ANNUAL MEETING APRIL 20-22

Host: University of Missouri Columbia, Mo.

BY-LAWS OF ASSOCIATION OF GOVERNING BOARDS OF UNIVERSITIES AND COLLEGES

ARTICLE I - DUES

The annual dues for membership in this Association shall be based on the number of full-time equivalent students registered in each institution governed by a member board for the regular school year. The annual membership dues shall be as follows:

Total opening (preceding Fall) enrollment of full-time equivalent students.

Full-time Equivalent Student Registration:

Not Less ?	Than Nor	More Than	Annual Dues
1		1,999	\$ 150.00
2,000	•	2,999	175.00
3,000		3,999	210.00
4,000		4,999	245.00
5,000		5,999	280.00
6,000		6,999	315.00
7,000		7,999	350.00
8,000		8,999	385.00
9,000		9,999	420.00
10,000		11,999	455.00
12,000		13,999	490.00
14,000		15,999	525.00
16,000		17,999	560.00
18,000		19,999	5 95.00
20,000		21,999	630.00
22,000		23,999	665.00
24,000		and over	700.00 (Max.)
Associate	Member		140.00

Dues shall be payable on the calendar year basis upon receipt of claim voucher each year (voucher to be mailed from Executive Office by April 1). New members admitted to membership after July 1 in any year shall pay for said year one-half of the dues herein provided.

ARTICLE II - DUTIES OF OFFICERS

- (a) President The President shall preside at all meetings, appoint all necessary committee chairmen and membership with the approval of the Executive Committee, be the official spokesman for the Association, and perform all other functions normally the responsibility of a President.
- (b) President-Elect The President-Elect shall, in the absence, death, or inability to serve, perform all the duties and responsibilities of the President.
- (c) Vice Presidents The duties of Vice Presidents shall be the specific duties assigned to them by the President.
- (d) Secretary-Treasurer The Secretary-Treasurer shall be responsible for the auditing, safeguarding and budgeting of funds of the Association. In addition he shall record the minutes reflecting the activities and decisions of the Executive Committee and keep and maintain other necessary records.

ARTICLE III - TERM OF OFFICE

All officers, except Directors whose terms shall be for two years, shall be for a period of one year. This term shall commence with the first day following the close of the Annual Meeting of the Association and terminate with the close of business on the final day of the Annual Meeting.

ARTICLE IV - NOMINATIONS FOR OFFICERS

The President shall appoint a Nominating Committee composed of a representative of each of five member boards. This Nominating Committee shall nominate one or more persons for each of the offices with the following exception:

A person who has been elected as President-Elect shall be nominated by the Nominating Committee for the office of President without opposition.

The report of the Nominating Committee shall be made public by distribution to the membership of the Association at least thirty days before the Annual Meeting. Other nominations for any office may be made from the floor at the Business Session of the Annual Meeting.

ARTICLE V - MEETINGS

The Annual Meeting of the Association shall be held in the Spring of each year, the location to be determined by the Executive Committee.

In addition, area meetings may be held upon request of institutions in local areas or by independent affirmative recommendation of the Executive Committee. These area meetings shall be held at such time and place approved by the Executive Committee.

The Executive Committee shall meet a day before the commencement of the Annual Meeting in the city where the Annual Meeting is held. The President may call additional Executive Committee Meetings. The exact location and time of Executive Committee Meetings shall be fixed by the President.

ARTICLE VI - ADMINISTRATIVE STAFF

The Executive Committee shall appoint an Executive Vice President and such other administrative assistants as the business of the Association requires and the finances permit. The appointment shall be for a period of one year and shall be made at the Annual Meeting of the Executive Meeting.

The appointment shall commence on July 1 following the Annual Meeting. Neither the Executive Vice President nor other members of the administrative staff need to be members of the Association of Governing Boards.

ARTICLE VII - FIDELITY BONDS

The Executive Vice President shall be bonded in an amount sufficient to safeguard the funds of the Association. Any other employees regularly having access to funds of the Association shall also be bonded.

ARTICLE VIII - HONORARY ADVISORS

Any person who has represented a Member Governing Board at any of the Annual Meetings and whose membership on such Board, or whose employment by such Board has been terminated, may be elected as an Honorary Advisor, with the privilege of attending and participating in all meetings, but without the right to vote.

ARTICLE IX - VACANCIES

The Executive Committee shall fill any vacancies which may occur in the officers and/or members of the Executive Committee.

ARTICLE X - AMENDMENT OR REPEAL OF BY-LAWS

The By-Laws of this Association may be amended or repealed by the Executive Committee upon notice for a request for change to be made to the members of the Executive Committee at least thirty days before any meeting. Any member of the Association may request a change in the By-Laws of the Association. In order for such change to be approved, at least two-thirds of the Executive Committee present and voting must favor such change.

If notice of change is not given as provided in the preceding paragraph, a change in the By-Laws can be accomplished only by an unanimous vote of the members of the Executive Committee present and voting.

ARTICLE III-Members

any member or members of said governing boards as member an institution described in IRC Section 501(c)(3) or similar shall be represented by their governing boards and may designate representatives. In their relations with the Association, such representatives shall at all times act on behalf of the institutions an individual or parent institution in the last issue preceding college, university or institution of higher education is exempt from taxation under IRC Section 115 or IRC Section 501(a) as provisions of prior or subsequent statutes. Member institutions Section 1. The membership of this Association shall be limited to colleges, universities or similar institutions of higher education having a regular faculty and established curriculum, which have as a requirement for admission graduation or its equivalent from an accredited secondary school, or which are listed in the United States Office of Education Directory of Higher Institutions as date of application for Association membership, provided such which they serve and be responsible to those institutions.

or private group which has a board functioning as an advisory, to the service of higher education provided it is exempt under associate. Educational associates shall not be members of the Association and they shall have no vote in any proceedings of the Association. Educational associates shall be represented by their Section 2. It is recognized that it is to the advantage of the Association that certain non-profit organizations, such as a state the interchange of information and counsel among various groups interested in higher education. Accordingly, any non-profit organization which devotes a substantial portion of its activities IRC Section 115 or IRC Section 501(a) as an organization described in IRC Section 501(c)(3) or similar provisions of prior or subsequent statutes is eligible to become an educational governing boards and may designate such members of said governing boards or other persons as educational associate representatives. Upon invitation of the Association, educational associate representatives may attend the annual meeting or coordinating or governing board over other governing boards, be associated with the Association for the purpose of encouraging other proceedings of the Association.

Section 3. Acceptance of each institution is by invitation and election to membership or associate membership shall be by a majority vote of the Executive Committee.

ARTICLE IV-Officers

The Officers of the Association shall be a President, President-Elect, three Vice-Presidents and a Secretary-Treasurer. They shall be elected by the members of the Association at each annual meeting.

ARTICLE V-Meetings

Meetings of the Association shall be held annually at such times and places as the Executive Committee may fix. Accredited delegates present at any such annual meeting shall constitute a quorum for transaction of business.

Each member, regardless of the number of its member representatives present, is entitled to one vote.

ARTICLE VI-Executive Committee

The Association shall be governed by an Executive Committee composed of sixteen members, not more than six of whom may be selected from private institutions and the remaining selected from State supported institutions. The President, President-Elect, three Vice Presidents and Secretary-Treasurer shall be members of the Executive Committee by virtue of, and for their terms of, office. The terms of the remaining ten members shall be two years. Terms are to be staggered with five elected at each annual meeting.

The Executive Committee shall manage the business and affairs of the Association and it shall meet as often as is necessary for such purpose.

ARTICLE VII-Finances

At each annual meeting the Executive Committee shall present a statement of financial condition of the Association. Responsibility for determining annual fees for membership and the basis for such fees shall be determined by the majority of the members of the Executive Committee.

ARTICLE VIII - By-Laws

The Executive Committee may adopt By-Laws not inconsistent with the provisions of this Constitution.

ARTICLE IX-Amendment

This Constitution may be amended at any time by a vote of two-thirds of the members attending an annual meeting provided a written notice of any proposed change in the Constitution shall be sent to all members of the Association at least sixty days before the annual meeting at which the proposed change is to be considered. If no such notice of the proposed amendment has been given, as herein above specified, then this Constitution may be amended only by the unanimous vote of the members present at any annual meeting.

Association of Governing Boards of Universities and Colleges 1725 DeSALES STREET, N.W. WASHINGTON, D. C. 20036

OCTOBER 1964

CONSTITUTION

ARTICLE I-Name

This Association shall be called the Association of Governing Boards of Universities and Colleges.

ARTICLE II-Purposes

The purposes of this Association are as follows:

Section 1. To provide a means by which members of governing boards of universities and colleges may exchange ideas;

Section 2. To promote and encourage wise policies of university and college administration;

Section 3. To provide information and assistance to implement such policies;

Section 4. To represent its members in all matters where such representation is useful and desirable.

Section 5. This Association is organized and shall be operated exclusively for charitable and educational purposes; no part of its net earnings shall inure to the benefit of any individual and no substantial part of its activities shall be carrying on propaganda, or otherwise attempting to influence legislation; and it shall not participate in, or intervene in (including the publishing or distributing of statements) any political campaign on behalf of any candidate for office. In the event of dissolution of this Association, all of its remaining assets and property of every nature and description whatsoever shall be paid over and transferred to its member institutions.

ASSOCIATION OF GOVERNING BOARDS OF UNIVERSITIES AND COLLEGES 1785 Massachusetts Avenue, N.W.

Washington, D.C. 20036

Application for Membership

nstitution			
failing Address	 	Zip Code	
resident		Member of the Board? Yes 1	No
overning Board – Please atta	ach list of names and pref	ferred mailing addresses	÷
Number of Regents	or Trustees	or Other	
Presiding Officer of Bo	ard	22	
Secretary of Board		Member of the Board? Yes	s No_
Date of Election or Ap	pointment of New Board	Members	
Does Board govern mor	re than one institution?		
		(if so, give number)	
Month of Annual Meet	ting of Roard		
(Please attach any		ucture of board, methods of appointment	
ata concerning Institution:			
Accreditation			
	Regional Associati		
Present Enrollment	Full-time		
(of fall term)		· ·	
Total full-time			-
fficial designated to receive a (dues schedule on reve	annual dues billing from		
(Na	ame)	(Title)	
	Signat	ure	
	Date		

DUES SCHEDULE

Enrollment	:	Annual Dues	Enrollment	Annual Dues
up to-1,999	1 1	\$150	10,000-11,999	8455
2,000-2,999	4.1	175	12,000-13,999	490
3,000-3,999	•	210	14,000-15,999	525
4,000-4,999	•	245	16,000-17,999	560
5,000-5,999	3 °	280	18,000-19,9 9 9	595
6,000-6,999		315	20,000-21,999	630
7,000-7,999	4.94	350	22,000-23,999	665
8,000-8,999	· · · · · ·	385	24,000 and over	700
9,000-9,999		420		

By provision in the Association's By-Laws, the annual dues for membership are based on total enrollment for the fall term (degrees-credit students full-time equivalent), as reported in Bulletin No. 54003, U.S. Office of Education, Opening (Fall) Enrollment in Higher Education.

Dues are payable by the calendar year. Members joining after July 1 pay enc-half year's dues.

A Special Conference for College and University Trustees and Regents

CRISIS ON THE CAMPUS: IMPORT FOR GOVERNANCE

October 8-9, 1968

The Denver Hilton, Denver, Colorado

Tuesday, October 8

Registration 10:00 a.m.

Opening Luncheon Session 12:15 p.m. "Student Unrest: Activists and ssnes,

Vice-Chancellor for Academic Otis A. Singletary, Executive Council on Education, 1966-68) Affairs, University of Texas (Vice President, American



General Session 2:15 p.m.

Paul H. Cashman, Vice President, University of Minnesota "Legal Aspects of Student-Institutional Relations,"

the University of Denver, May 1968) (An interpretive report on a special conference on this topic, held at

Panel Discussion 3:30 р.т.

"Crisis on the Campus: The Role of Governing Boards' Francis M. Wheat, Trustee, Pomona College (Member, Securities and Exchange Commission) Chairman:

Louis H. Heilbron, Trustee, California (Attorney-at-Law, San Francisco) State Colleges

Theodore M. Newcomb, Chairman, Board (Professor of Sociology, University of of Trustees, Antioch College Michigan)

Tuesday, October 8 (Continued)

Reception 6:30 p.m. Dinner Meeting

7:00 p.m.

Dame and Saint Louis University Study in the Behavioral Sciences) Address by O. Meredith Wilson, (Director, Center for Advanced Trustee, University of Notre



Wednesday, October 9

Panel Discussion 9:00 a.m. "The Relation of Administration, Faculty and Students to Campus Protests"

(former Dean of Students, City College of New Yor Willard W. Blaesser, Professor of Educational Psychology, Arizona State University

David W. McFadden, Class of 1969, University Denver Joseph R. Whaley, Class of 1968, Antioch Coll

Discussion Groups: What are the next steps? 10:30 a.m.

Closing Luncheon Session 12:15 p.m.

Urban Coalition, Carnegie Corpora-(Consultant, Department of Health, Education and Welfare, National Irustee, Sweet Briar College tion of New York, and others) Address by John J. Corson,

Adjournment by 2:30 p.m.

LITTLE IS KNOWN (taken from AGB reports)

Although the characteristics of student activism have been examined by behavioral scientists and others since the events at Berkeley in 1964, recent instances of student protest raise new questions about the dimensions and nature of this phenomenon.

For example, the following assertions, representative of statements being made in publications about activism, are based on relatively little comprehensive, nationwide data, or on none at all.

- 1) Less than 10 percent of the student body is actively involved in initiating activist demonstrations on campus.
- 2) While the immediate stimulus for student demonstrations may be a local incident, the more pervasive roots are embedded in the discontinuity between what students perceive today's college education to be and what they want it to be in relationship to society at large.
- 3) Demonstrations on campus occur more frequently in those institutions that have the most student freedom and the most permissive administrations.
- 4) While the leaders of student movements are usually bright and articulate, the general population of student activists is not significantly different, intellectually, from the rest of the student population on the campus in question.
- 5) There is a subgroup of student activists, most recently exemplified by certain members of the new left and by some black student leaders, with whom a fruitful dialogue no longer seems possible.
- 6) The succession of ideologies in the past 3 years and the variety of activist groups emphasize the complexity and multiplicity of the causes of student unrest.
- 7) Of all the external causes of student protest, the Vietnam war has probably been the most powerful.
- 8) While student unrest, as such, is not a new phenomenon, there is now a basic questioning of the legitimacy of adult authority.
- 9) Drugs and "the pill" have created problems on campus but are not importantly related to student unrest.
- 10) If it remains within tolerable boundaries, student unrest can be a constructive effort at adaptation to a future social era.
- 11) Minority but active faculty support is an important adjunct in student unrest.

These assertions and many others that are now being made need to be examined in broad perspective and in the light of recent events. The dynamics of protest itself need to be examined and understood. How does a handful of students enlist an increasing number of students and faculty in the sequence of events that occur during a student protest? Who stays and who leaves during the sequence of events in a campus crisis? In what way does the response by faculty, by administrators, and by the rest of the student body influence the process?

The entire matter of communication is a key variable. What is the nature of communication during the protest and after? What roles do the communication media play in these demonstrations?

There are broad aspects of behavior and social process that need to be examined. If student unrest is a form of social movement, how are students recruited into it? What are some of the underlying value commitments? In what way does protest influence the future of those who participate?

The answers to these and many other questions related to student activism are just not known at present. It is obvious that this phenomenon is importantly affecting university structure and function. It is also obvious that it is receiving a tremendous amount of attention and reaction. Because of this importance and visibility it deserves the kind of comprehensive examination that can provide insights into the behavioral aspects of the phenomenon.